358 5523

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Yenching
Corres
Stuart, J L 1936 Jul-Sep

3 5 8 5 5 2 3

0079

YENCHING
燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

July 1, 1936

Ack 8/27/36

INDEXED

Dr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Dr. Garside:

I am glad to have your letter regarding the financial affairs of Mr. and Mrs. Harry Price. I had intended writing you regarding this problem. It has been my hope that the proposal of having a Trustee Fund to be allocated annually to some appropriate object would materialize, and that at least for the immediate future this could be used for their maintenance. They are living on our present uniform salary schedule, being the only foreign couple with children coming under these rules and having unavoidably a rank and salary based on his limited years of teaching experience. This ideal of no distinction between Chinese and foreigners has immense benefit, but it is working a very real hardship in the case of this particular couple. They managed to get through last year without debt because of a fortunate legacy, but are running into debt this year. We are coming to feel that our whole treatment of teachers in the lower ranks is perhaps too idealistic, or shall we say, not adapted to actual conditions in China today. We are losing some of the best of our own graduates who easily command considerably higher rank and salary elsewhere, and whose loyalty to the institution is being severely strained. That, however, will not affect the Prices for the coming academic year. They are planning to leave here next summer, and he wants to complete the work for his doctorate. I should like to see him given an opportunity after this to experiment in financial work in America. We cannot ask the Rockefeller Foundation to continue his salary as they are doing at present, while he is inactive in their rural program and there is no possibility of their giving a fellowship to any non-Chinese working in this country. On the other hand, all that I had looked forward to as to his value here is being amply realized. He is liked by everyone, is the really administrative head of our College of Public Affairs, is chairman of the faculty Advisory Athletic Council for Men, and is active in a wide range of University affairs. His wife is equally so in other phases of our life.

I can sense a growing desire to have a really functioning Chinese "hsiao chang" (校長), with the reasons for which I fully sympathize. It seems undesirable, however, for the

3 5 8 5 2 3

0080

YENCHING

immediate present that my duties should be substantially changed. None the less, we ought to be looking forward to the time when I retire and for a provision under very different terms for adequate representation here of the American interests. I am more than ever convinced that this is vital to the best maintenance of those interests and that there can be no better investment for this purpose than caring for Harry Price. This is much more to me than my concern over this young couple, much as I love them both. It anticipates conditions which are certain to arise before very long, and which if unprovided for, may involve all sorts of complications.

Let me take this occasion to report that Dr. C. W. Luh has very generously agreed to continue Acting Chancellor for one more year. This is easily the best solution, although it only postpones the next step for that period.

Very sincerely yours,

J. Leighton Stuart

JLS C

The travel allowance needed for the Prices would probably not exceed $1000., so that there would be $600+ to be used somehow for their benefit.

3 5 8 5 5 2 3

0081

RECEIVED
UNIVERSITIES
AUG 10 1936
JOINT OFFICE

3588
0082

YENCHING

July 1, 1936

President J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of your letter of June 5th.

Phraseology of Action T-3456. I am in the most complete agreement with Chinese sensitiveness against the use of imperialistic phraseology, particularly when used in connection with Christian work of any kind. For a great many years I have tried consistently to avoid using the "Onward Christian Soldiers" type of expressions in anything I say or write. The resolution quoted in action T-3456 was prepared by a most distinguished trio of Trustees - including two D.D.s and a Ph.D. They retired from the meeting for half an hour before they brought their resolution in triumphantly. It would have been lese-majesty to have offered any amendments to their literary gem.

Unemployment of College Graduates. The newspaper clipping you enclose is an extremely interesting one, but it really does not give any information that is of much value in trying to appraise the unemployment situation among college graduates in China, so far as this situation concerns our Christian Colleges. You state, for instance, that only five of the Yenching graduates of last year have not found satisfactory employment. A number of the other Christian Colleges where I have made inquiries have made somewhat similar statements, saying that in general there is a greater demand for their graduates than they can supply. In every country in the world there is always an oversupply of the type of college graduate who goes out from the campus with a sheepskin under his arm firmly convinced that the world owes him a very fine living indeed, and that he should not be expected to accept any position that does not offer a maximum of reimbursement and a minimum of effort. Even in prosperous times we have that type of unemployment among college graduates all over America. On the other hand, even in times of depression, there is an unsatisfied demand for both young men and young women who are willing to tackle a worthwhile job and make something out of it. Those of us here in New York who have had to seek for employable individuals during the last three or four years have discovered that it is almost as difficult now to get people of satisfactory ability and attitude as it was in 1929. I have become thoroughly cynical about certain phases of "unemployment" which is reputed to exist here in America.

The point of all this is that we would have to make a much more analytical survey of the situation as regards the type of training our Christian Colleges are giving their students and the use their graduates are making of this

0083

training after they leave. We will, of course, all agree at once with the general principle that the universities and colleges all over the world are turning out far too many graduates. But the question of just at what points we should begin in our cutting down process is not always a simple one to answer.

Dr. W. T. Wu. Thank you for calling our attention again to the fact that Dr. and Mrs. Wu will be in America this year. Mrs. Macmillan and Mr. Hedrick have already been planning to greet them and to show them every courtesy as well as to use them in the interests of Yenching if opportunity affords.

Dr. Leonard Hsü. We are sorry to learn that Dr. Hsü's trip to America has had to be postponed until next spring. We will look forward to seeing him then.

Vernon Nash. We will take up with the Yenching Promotion Committee your comments and suggestions with regard to arrangements with Mr. Nash.

We are glad to have assurance of Dr. and Mrs. Porter and yourself that you approve drawing upon the Porter Memorial Fund if necessary in order to tide Mr. Nash over until other adjustments can be made. The Trustees would, of course, turn to this only as a last resort. Already our Yenching promotional organization has been seeking in certain directions for renewed support for the Department of Journalism. Before any of us can work effectively, we must, of course, have a complete understanding with the Missouri-Yenching Foundation and the Walter Williams Memorial Journalism Foundation, to avoid both undesirable duplication of effort and also failure of both groups to follow up some possible contacts. An added complication is, of course, the fact that Vernon Nash is very much of an individualist whom it is quite impossible to keep within the limits of any fixed rules of procedure. But we all have the highest regard for Nash and the very fine service he has rendered and will do everything we can to insure the continuation of that service.

Very cordially yours,

BAG:MP

3588 5527 0084

YENCHING

Yenching University

July 5, 1936

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

We are acknowledging receipt of the following cable received this morning:-

"SESSION FULLY COMPLETED. COMMENCEMENT AS USUAL."

You cannot tell how much relief this word from you brings us. On the other hand, you must have felt that these are exceedingly anxious days for us and that a communication of this kind would have an exceedingly beneficial effect.

This morning, however, the telegraphic dispatches told of nearly 1,100,000 men ready to grapple with each other over the southern China situation, which is exceedingly discouraging. The group in the Lingnan office were downhearted over the news as it seemed to spell disaster for some of their plans.

Early in the week Dr. Henry W. Luce stepped off the steamer and came right to see us. The reports he brings regarding the achievement of and the position held by the Christian Colleges give us no end of encouragement. Indeed did we not think that Christian education holds the keynote of the solution to Oriental development, our task would be futile.

May the Lord give strength that the opportunities for Christian service may be grasped with eagerness.

Most sincerely yours,

CAE:RC

0085

燕京大學

YENCHING UNIVERSITY

PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

July 2, 1936

6CA9-3-36

Mr. B. M. Hedrick
150 Fifth Avenue
New York, N.Y.

My dear Mr. Hedrick:

I am writing to call your attention to the fact that Miss A. M. Boring of our Department of Biology will be in America for the remainder of the present ~~academic~~ calendar year, residing in Philadelphia or New York for most of the time. Miss Boring is a mature and very capable scientist. She has had no experience in financial work and may have limitations unfitting her for usefulness. On the other hand, there may be certain types of people who would find her interesting. She is one of the most enthusiastic believers in what Yenching is endeavoring to do. Please make a point of meeting her soon after the summer is over and form your own impressions.

It would strengthen our Department of History greatly if we had an American here to teach American history. It is rather ironical that an institution established by Americans, will, with the departure of Mr. Ritter, have no one qualified to teach this subject. It might be an attractive idea if some well-qualified young man or woman preferably with the missionary purpose could be found and the support secured by a special group. The idea has been presented to Swarthmore College, but of course the institution as such would have no funds for the purpose. A constituency might, however, be built up in the neighborhood and possibly a graduate student who had majored in History be sent out for a limited period to be succeeded by someone else. Professor Hull would be the person ~~much~~ most interested. On the other hand, we would not want to encroach upon the support of Miss Lucy Burtt in Philadelphia Quaker circles. It is possible that somewhere else in the country a college or university might be discovered and an interest built up around this idea somewhat along the lines of the St. Louis proposal.

With the visit of Miss Rathbone of the Columbia faculty to Yenching, and the presence in America of K. A. Wee some strong connection might be worked up with Columbia in Physical Education.

3 5 8
5 5 2 3
0086

Miss Rathbone feels that this could at least take the form of fellowships for Yenching graduates going to Columbia to take special work in Physical Training. With the cooperation of the Columbia authorities, it might be possible to make approaches to their constituency that would create a special endowment for this unit, with special reference to training teachers of the subject. Mr. Wee is quite familiar with this idea and can supply all necessary information, to say nothing of enthusiasm.

Very sincerely yours,

J. Leighton Stuart

jls c

3588552 3

0087

July 14, 1936

Dear Dr. Stuart:

A good many hectic days have passed since you were here, and it occurs to me that a general review of what has happened since you left, about the Promotional Department and what we plan, is in order.

In the first place, as you know, we have completed the year's work with something like $160,000 for Yenching. This, it seems to me, is well worth while, but I think that other things that have been done during the year are worth even more. A good many of the foundations which have been built in for future support, such as for instance, the opening at Pittsburgh, and which I am quite convinced will not produce money in substantial sums immediately, but if followed through intelligently, should open up new sources of support for the university.

Another matter which will be of interest to you and with which of course you are thoroughly familiar is the development of the promotional picture in connection with the Associated Boards. The program for the Associated Boards, copy of which is mailed you herewith, contemplates in the cities named a definite effort on the part of the colleges in their own particular constituencies. Opportunities will be given each institution not only to press its own cause with its own constituents, but also to open up new contacts building out from the interest already developed. The Promotional Committee of Yenching has arranged for Mr. Woo to stay on and he will be the spear-head of our particular thrust for Yenching. At the same time, Mr. Young and Mr. Aydelott will continue the constructive work they have been doing. While work will be done for the other colleges, it seems to me that a more intensive work will be done during the year for Yenching. I am now planning and hope to be able to carry it through, to go to the Pacific Coast for a few weeks in the Fall, and there try to open up areas of interest that can be occupied after the first of the year by probably Mr. Aydelott and Mr. Young. In other words, we want to begin to develop that territory intensively and at the same time capitalize as much as possible on what has been done heretofore.

The Princeton-Yenching work I think will go on much as it has during the last year, with a little intensification and perhaps a better return. Miss Van Seiver tells me that the income during the last year increased somewhat over the previous year.

We are studying carefully all the material that comes through from China and trying to use everything that will be helpful in dramatizing the work for Yenching. Ihhope you will take advantage of every opportunity

to pass on to us everything that may be helpful in developing the publicity.

You will of course send us from time to time such letters as the one you recently sent to Miss Van Seiver. It was a very fine letter and I think will do a lot of good. We sent it to the Board of Trustees, all members of the Advisory Council, all former staff members now in this country, your own personal list of friends, and to the more important contributors whom we thought might be interested. Letters like this at fairly frequent intervals will help us keep our friends informed and their interest growing.

With the definite hope that you will be here in 1937, we will definitely create situations and plan programs which we think will be most fruitful for you at that time. This will be a definite part of our work for Yenching in each of the cities mentioned in the plan. Pittsburgh seems to be developing to that end rather than a good return immediately, and we shall build definitely for you on that basis, there as well as in other places.

With reference to St. Louis, we are keeping in mind everything that you have done there and are definitely planning a satisfactory program there. Here again we will probably have it crystalized around your visit to America, at the same time taking advantage of any openings which present themselves to us.

You will be interested in knowing that in a recent visit to Detroit, Mr. Aydelott saw Mr. Cowling and is cultivating that interest, so we have hopes of ultimately getting Mr. Ford's car.

Needless to say, in the search for gifts, we have some disappointments. On the other hand, we find a general interest for Yenching that is encouraging, and one that I am sure can be built as our promotional program intensifies.

I hope you are pleased as much with the promotional work during the last few months as I have been. I never have been so certain of the appeal that Yenching has to many of our people, nor have I been so sure that a well-balanced promotional program such as Yenching has averaged during the last six or eight years will produce adequate results for the financing of the University's needs. It has been a real inspiration, Dr. Stuart, to have the contact with you, getting your vision and your attitude with reference not only to Yenching, but to the whole program of Christian education in China, and I look forward with a great deal of pleasure to working with you again this year. Although we are separated by many thousands of miles, I feel that we are very near in spirit and understanding, and that our work together will prosper.

With very kind regards and best wishes for your health and happiness in the distressing situation that must be constantly confronting you, I am

Sincerely yours,

Bayard M. Hedrick

Dr. J. Leighton Stuart
Yenching University

0089

學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

July 17, 1936

INDEXED

Dr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Garside:

The girls in the office were right in regard to the minutes of the Committee on Promotion, May 19. I had heard indirectly through Mr. Hedrick and otherwise of the decisions reached and had been wondering why no official word came regarding these important matters. You will have learned through my reply to Mr. Hedrick of my approval of the plan to have K. A. Wee stay in America for the coming fiscal year and to let me stay here. This latter is an exceedingly pleasant prospect, and the reasons urged have my hearty endorsement. I suppose that we should continue to budget the full salary of Mr. Wee here and pay over to his wife such an amount as he would instruct. The amounts allowed him in addition to actual travel should be with such an adjustment in view. My suggestion is that you yourself confer with him and give us official instructions on this matter. Otherwise there will be danger of complication. In a way, it works an additional hardship on us, because we shall have to make additional provision for his work. It may be more business-like to have us carry only the amount paid to his family here, the rest to be charged to promotion and cleared entirely through your office. His salary at present is budgetted at U.S. $1740.

Very sincerely yours,

Leighton Stuart

jls c

0090

RECEIVED
UNIVERSITIES
AUG 1 6 1935
J91

3 5 8 5 5 2 3

0091

燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

July 21, 1936

Mr. George C. Aydelott
150 Fifth Avenue
New York, N.Y.

My dear Mr. Aydelott:

I have your letter of June 23 giving interesting details. It is encouraging to know that plans are going ahead so vigorously as you describe. I fear that Mrs. Blair of Chicago will have very little money to contribute from now on, as her affairs seem to be in rather bad shape. My conviction is more and more to the effect that we shall have to develop many new friends before there is much hope of attaining our present objectives, or even any large percentage of these.

Yesterday a Mr. Conant of St. Louis brought a party of some fifteen people here. I met him at the home of Mr. and Mrs. Shoiack. One of the party is a relative of Mrs. Moulton. When you get to St. Louis you might look him up. You can at that time learn more about the extent to which he will be of value in our plans in that city. You are already familiar with our hope to build up a St. Louis unit around the young man who is leaving soon to study in Washing University, Mr. Hsien-yu Hsü.

Miss Speer is sending the photographs of the Women's Infirmary to Mrs. Lyons in Rochester - colored and plain.

I hope that we have done our part towards this project. Let me hear of anything further that should be put through here.

With all good wishes,

Very sincerely yours,

Leighton Stuart

jls c

3588
5522
3
0092

燕京大學

YENCHING UNIVERSITY

PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

GGA 9-3-36

July 24, 1936.

Mr. B. M. Hedrick,
150 Fifth Avenue,
New York City, N. Y.,
U. S. A.

Dear Mr. Hedrick:

I am enclosing herewith a copy of a letter which explains itself. This is an effort to win Mr. Cabot along the lines of his natural interest. It has no direct benefit to us at present but might be the means of leading to this. Will you keep in touch with whatever developments take place?

I recently had a visit from Mr. and Mrs. W. Gibson Carey. He is the President of Yale and Towne of New York City. They came with a letter of introduction from Mr. C. T. Ludington who is apparently a close personal friend of theirs. You shall judge as to how to follow this up.

Very sincerely yours,

J. Leighton Stuart

Rec'd Port Arthur

Encl.
JLS:H

3588

5523

0093

July 24, 1936

GGA 9-3-36

Mr. Godfrey L. Cabot,
77 Franklin Street ,
Boston, Mass.,
U. S. A.

My dear Mr. Cabot:

You have doubtless been following the American press reports of the recent happenings in China and of a growing tension with Japan. The rebellion in the two southern provinces has really been fortunate in bringing about a settlement of long standing estrangement between Chiang Kai-shek and the southern leaders. It has resulted in a complete victory for General Chiang and the opportunity for further consolidating the national policy. It is therefore an evidence of the growing strength of the Central Government rather than otherwise. There was much corruption and provincialism among the leaders in the south, and both of these factors have often been played upon by Japanese agencies of intrigue who are always attempting to keep China disunited.

In the north they are steadily continuing their encroachments, notoriously in the governmental protection of smuggling. It was generally expected that, had civil war been broken out in the south, they would have seized the opportunity for strengthening their control in this region. As it is, there will probably be more restraint than hitherto.

All the indications are that General Chiang and his associates are fully alive to the menace of Japanese imperialistic intentions and are steadily preparing for armed resistance if efforts to maintain national rights by other means prove futile. Personally I am more and more convinced that these conciliatory means will only mean further yielding to Japanese aggression and in the end China will have to resist by force. This conviction is being felt by many of the more public-spirited and intelligent Chinese, and it at least is awakening them to the stern realism of their national danger and improving their moral fibre.

In the midst of many pressing duties and distractions I have not forgotten your interest in plans for afforestation. I have been following with special interest the active

3 5 8
5 5 2 3
0094

reconstruction efforts in the western province of Shensi and may be able to send you some material translated from the provincial documents. Meanwhile I have a suggestion which may possibly interest you. A very competent young American, Mr. Donald Stevenson, formally connected with Lingnan University, has returned to America to specialize in this subject and would undoubtedly be happy to return to China. If you care to follow the matter up, you can secure full information regarding him from Dr. B. A. Garside, 150 Fifth Avenue, New York City. My thought would be that he might be sent out under Yenching University and offered to the Shensi government as the form of assistance that we were prepared to render. Technical advice and leadership at once competent and disinterested would be a very useful aid to the nascent efforts of the Chinese authorities. In the light of his experience in Shensi or elsewhere you might care to enlarge the scope of this project. If you are sufficiently interested, I would suggest an interview with Mr. Stevenson in which you could form your own judgment of his qualifications. I wish to assure you again of my keen interest in your desire to assist China in this fundamental need, one which fortunately the Chinese people are slowly coming to recognize as extremely important.

In any case, I hope that this letter will secure a reply from you. I always enjoy the vivid personal quality in your letters.

With cordial regards.

Very sincerely yours,

JLS:H

3588
5523
0095

YENCHING

August 8, 1936

President J. Leighton Stuart,
Yenching University,
Peiping, China.

Dear Dr. Stuart,

We have today sent a cable to Yenching, a part of which was addressed to you and reads as follows:-

"WEE HAS DOCTORATE. DOES FIELD APPROVE PROMOTION COMMITTEE ACTION 3473? IF SO, WEE REQUESTS TREASURER PAY WIFE US $100 MONTHLY. SEND HIM BALANCE SALARY QUARTERLY."

We were all pleased when K. A. finished up both his dissertation and his oral examination, and was notified that his degree would be conferred as soon as he deposited the required number of copies of the dissertation in the Columbia library.

This successful completion of the pursuit for the Ph.D. has, however, brought into the forefront the question of what K. A.'s plans for the coming year are to be. Neither he nor I have had any word, either official or unofficial, as to what response the field is making to the request of the Trustees' Committee on Promotion that he remain in America this year to help with Yenching promotional work. While we hope that the field has agreed to this proposal, we realize that we can't go along without some confirmation from Peiping. K. A. has also been worrying a little about his family, and I'm sure Mrs. Wee is urging him to return as soon as possible, so he is anxious to have her arrangements settled on as secure a basis as possible.

Mr. Hedrick has been keeping you informed as to our Yenching promotional plans, so I have not written much on that subject. We do hope and expect that we can continue to develop our Yenching constituency to the utmost, and at the same time to turn over to Yenching an increasing amount as its pro rata share of gifts coming in from a new constituency being developed for the entire group of China Colleges. This coming year will be an important one, and we are anxious that it shall be as successful as possible.

We trust that when this reaches Peiping you will be getting final preparations made for a most successful beginning of a most successful year.

Cordially,

BAG/G

3 5 8 5 2 3

0096

燕京大學

YENCHING UNIVERSITY

PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

YENCHING

August 19th, 1936.

Rec'd 10/15/36

Dr. B. A. Garside,
150 Fifth Avenue,
New York City, U.S.A.

My dear Garside:

Referring to the matter of the gift of $1000 from Mrs. J. F. Shoemaker, St. Louis, I understand that the last remittance is being held in New York to the credit of William Hung, but that the amount sent in some two years ago has been absorbed into general receipts and expended. The correspondence seems to make it quite clear that there was a definite understanding with both of these amounts, and any further contributions from her should be used for the purcahse of English books for our library to be specially designated as from this source. If Mrs. Shoemaker failed to make this clear in her letters, and these amounts were inadvertently credited to Mr. Hung's salary, or whatever the explanation, we must somehow restore $1000 to the account being held by you. It would work a very great hardship if that had to be extracted from the amount authorised for this year's budget. William does not plan to make his purcahses in the immediate future. If therefore an amount could be voted from new receipts undesignated, or from any unexpended surplus, or through some other adjustment made by the Trustees it would very much simplify the situation for us.

Having worked out a tentative budget which seemed to cover all the essential features I am already beset by appeals, each of which seems thoroughly reasonable, if not essential, and the contingent fund which we made somewhat larger than usual, is being rapidly depleted, and this is only August and most of the people off on their holidays. It would also help in personal relationships if this matter be adjusted in New York, and the whole fund held there. Any purchases would be in American money and there is no need to have any record go through our local Bursar.

Trusting that you can clear this satisfactorily,

Very sincerely yours,

J. Leighton Stuart

3588
5523
0097

燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

August 21, 1936

Miss Elvena Van Sciver
150 Fifth Avenue
New York, N.Y.

My dear Miss Van Sciver:

I was glad to have your letter of July 3 with the interesting items of news. Most of these are encouraging and for much of the progress you are largely responsible. I only hope you are not continuing to work at the rate that I saw so much evidence of and perhaps so largely caused for you when I was there.

I am enclosing a card of Mr. Stopp who called here when I was out. The former president of Reed College, Dr. Norman Coleman, has also made us a visit and seems as interested in Yenching as ever. He is to conduct forums on international issues in Portland this coming season and both of these men should be of help in any efforts in that city. As to Pittsburg, Mrs. Mellon returned some photographs we sent without any comment which I take to be quite a pointed rebuff against our efforts. From the same city Miss Hunter came with a letter of introduction from Mrs. Gillespie. She is the daughter of China missionaries and enjoyed her first visit back to China since her childhood. She might be of some slight help, and is at least greatly interested.

Please ask Mr. Evans to pay the enclosed American Asiatic Association dues. Also to renew a deposit of $25 with the Post Box Book Service on their demand.

There are many of our students going to America this year. We shall try to send as nearly a complete list as possible of these.

I should now like to call attention to Mr. Chester Ch'en who has been general secretary of the Tientsin YMCA, and for the next few months will be in McGill University, Montreal. He ought to make an excellent impression as a public speaker or in meeting individuals, and within such limits as do not interfere with his primary purpose, would be glad to do what he can for Yenching.

The case of Mr. Hsien Yu Hsü in St. Louis is already familiar to you. ~~I am enclosing~~ copies of letters ~~to people in St. Louis.~~

A very different case is Mr. Chang Jui. He is not one of our students, but his father, who has been quite a distinguished

3588
5528
0098

scholar and official, and is now giving a somewhat honorary service on our faculty, is a personal friend. The young man is not well equipped in English and is rather timid, but has gone to the University of Michigan to study engineering. We have perhaps more graduates going there now than to any other institution, and in any notice taken of them, he might be included.

Ann Arbor

Mr. Alan L. Wolfe called here recently in my absence, but was, I understand, taken care of. 1-9-7.

Dr. Emory S. Bogardus, Dean of School of Social Work, University of Southern California, visited us recently with a group of teachers. We can be counted on as a friend. ✓

Very sincerely yours,

J. Leighton Stuart

jls c

3 5 8 5 5 2 3

0099

燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

August 24, 1936

TELEGRAPH ADDRESS
"YENTA"

Mr. Bayard M. Hedrick
150 Fifth Avenue
New York, N.Y.

My dear Mr. Hedrick:

I have your good letter of July 14 which has not been replied to more promptly because of summer derangements in the office. I shall not comment in detail except to say that I fully appreciate the points you have made and I am increasingly hopeful that whatever can be done in America for us will be through your competent efforts. I am very happy that you will be able to give so much personal time to these. There is one matter which may have possibilities. Mrs. George Bassett Roberts, whose husband is a vice-president of the National City Bank, has written to her friend Mrs. Harry Price telling of calls from our representatives and of the financial difficulties both she and her husband are in, which makes it impossible for them to contribute anything appreciable to us at present. She also explains that she is not yet socially in a position to be patroness in some social function, but she speaks of an immensely wealthy, but rather eccentric woman in Chicago, Miss Kate Buckingham, whom her husband knows and might be able to interest. She also says that if she had some literature about the institution she would like several copies as she knows of some people who might contribute in a small way. I am writing Mrs. Roberts and saying that someone will take up with her husband or herself the possibility of cultivating Miss Buckingham. Her summer home is in Larchmont, but the season may be too late when you get this to reach her there.

I shall try to prepare a letter for the Trustees soon which can be given any further circulation that you may think desirable. As I have said before, do not hesitate to edit it.

Very sincerely yours,

J. Leighton Stuart

jls c

YENCHING

August 25, 1936

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

We have your letter of July 14th, discussing Dr. Wee's plans for the coming year. Since you wrote this letter, you will have received our cablegram reporting that K. A. has completed the work for his Ph.D. You will also be receiving within the next week or two the letter I wrote you on August 8th discussing Dr. Wee's plans for the coming year. I have talked over with Mr. Hedrick the various questions raised by your letter.

The general principle we have followed quite consistently not only in our Yenching promotional work, but also in the promotional activities of all the other China Colleges has been to have the salaries of men from the field spending a year or two in America in promotional work continued within the regular field budget. As I think back over the last decade, I do not remember a single case where we have made any exception to this general rule. Of course, there have been occasions when men have been brought to America for a prolonged period of promotional work and with no expectation of their returning to the field for regular duties - as in the cases of Dr. Luce and Dr. Gee. But at no time has any Board of Directors paid from its home base promotional funds the salaries of a staff member loaned by the field to do promotional work here for a year or two.

I believe this has proved a very wise general principle, from several angles. Of course, it is true that in the final analysis all the money we receive for any university is used for the benefit of that institution so the question of whether any given item is charged to the Board of Trustees or to the field budget may appear to be largely a bookkeeping matter. But there are some rather important practical and psychological aspects which enter into the picture. First of all, the money which we have to charge to our promotional budget is the most difficult item we have to raise. With all the care we can exercise, we have had to struggle for more than a decade with a very embarrassing promotional deficit. We have at last almost succeeded in clearing this deficit from our accounts, and we must do everything possible to avoid incurring another one. Not only our Yenching Trustees but all of our Yenching contributors are inclined to criticise large expenditures for promotional work here in America, so if we can honestly charge items elsewhere, we should always do so. In the second place, we are always anxious that staff members temporarily engaged in promotional work here shall be recognized both in America and on the field as still members of the field staff of the institution, and not regular members of the home base promotional staff. As a rule,

3 5 8
5 5 2 3
0 10 1

they are able to do much more effective work if their field status is maintained, and the psychological effect upon themselves and upon those whom they contact is much better.

In Dr. Wee's case in addition to these general principles, there are several special factors which we should keep in mind. While Dr. Wee has been in America for about a year now, he has not as yet really done any promotional work, but has been having in effect a sabbatical year for study, financed in part by the Trustees' promotional budget. We recognized a year ago when we invited him that his work at Columbia might be prolonged beyond the date originally suggested, and there is no reason whatever for any dissatisfaction or criticism. But under the circumstances, I am sure that our Yenching promotional committee would feel rather strongly that its present commitment to take care of Dr. Wee's special expenses while here in America, together with his return travel to China, is its fair share of the financial burden involved. Dr. Wee, is of course, anxious that his status as a member of the staff of the University is preserved, and I suspect he would feel that a shift from the field budget to the New York budget, even for one year, would be a movement in the wrong direction.

I note that the 1936-37 budget estimates make provision for Dr. Wee's salary on the regular basis. I have already reported this to him, and he was very much gratified and relieved to find that this is the case, for he has been somewhat concerned over just what arrangements have been contemplated. We hope that it will be agreeable to the field to continue on this regular basis. If Dr. Wee's absence this year necessitates some addition to the budget of the Department of Physical Education, we hope that it can be taken care of within your regular budget resources. If it should prove impossible to handle any such item within your regular resources, please send us the details for the amount involved, and we would be glad to take the question up here with the Finance Committee.

In my letter of August 8th I outlined the basis of dividing up Dr. Wee's salary this year between Mrs. Wee and himself. I hope that this basis will prove acceptable to the field, and that even before this letter reaches you, you will have begun making payments to Mrs. Wee on the basis indicated.

Very sincerely yours,

BAG:MP

Copy for Mr. Hedrick

3 5 8 5 5 2 3

0 102

August 25, 1936

To the Board of Trustees:

It is now only a few days before the date for beginning our new session as officially fixed for all schools by the Ministry of Education. Dormitories are opened to students on September first. During the next two days we have our regular faculty presessional conference. Then come Freshman Week which is also establishing itself in our tradition, the days for registration, and the Opening Convocation on the tenth. Academic work follows a fairly stereotyped routine but I shall try to bring to your attention certain features which may have some special interest.

The financial outlook is reassuring, despite the inadequacy of our dependable income from endowment funds and fixed appropriations from mission boards or similar sources. This is chiefly due to the renewal of emergency grants from the Rockefeller Foundation and the Ministry of Education and to smaller ones from the British and American Boxer Indemnity Trustees. We are thus enabled to carry on by careful economies and eliminations with about 80% of what we were able to count on a few years ago. In addition to the monetary help which enables the institution to maintain its work as would otherwise be impossible, grants from each of these sources constitute the most gratifying form of endorsement, as they have all been made upon the recommendation of trained investigators and solely because of their estimate of the value and quality of the work done here.

The activities of the Rockefeller Foundation in China are confined now almost entirely to training courses for rural reconstruction service and are largely concentrated in a group of four institutions in North China cooperating with one another and with the Mass Education Movement under the brilliant leadership of Dr. James Yen.

3 5 8 5 5 2 3

0 103

Their own outstanding Medical College is responsible for Public Health, a government university for Agriculture, a private Chinese one for Political Science and Economics (especially in research), and Yenching for Education and Sociology. Students are given practical field work and inspirational guidance in the centres now being started in different provinces by Dr. Yen and his associates. We are therefore strengthening our faculty with experts in rural school administration, rural cooperatives, local government, social organizers etc. In view of the fact that over 80% of China's vast population is rural, that the Government and many leaders of thought are alert to the urgency of improving the living conditions of these masses if the nation is to survive the ferment of new forces, and the need for workers not only technically trained but with the spirit of heroic and unselfish service, the significance of this whole enterprise is sufficiently obvious.

More students took our entrance examinations this year than ever before in our history and we could easily have selected enough to ensure our usual capacity enrollment. But there has been a growing conviction among some of our most thoughtful teachers that our contribution to educational advancement in the country and our own ultimate advantage would be increased by accepting only those who give evidence of training and ability sufficient really to make the best use of a college education. We actually accepted only 20% of those examined. It may well be that we shall therefore register quite a drop in enrollment and that this may involve a further shrinkage in following years. In this event we must reconsider the size of our teaching staff to avoid too great a disproportion. It has been a rather courageous stand in a country where economic conditions make it very hard for most of the more

3 5 8 5 2 3

0 104

promising students to pay the relatively high fees we are compelled to charge and where other institutions are swelling their numbers in a race for prestige and budgetary relief. One of the most practical forms of aiding both the university and such exceptionally gifted but impecunious students would be scholarships that cover the actual cost to us per capita and would enable us to remit tuition fees. In any case we are making a new departure about which you will wish to have further comments in the light of our experience.

While more students applied for entrance than ever before yet the numbers in the Shanghai and Canton examinations were fewer. In the later place this may have been largely due to the political disturbances in South China then at their height, but in both centres it was also caused to some extent at least by the anxieties regarding Japanese aggression in our region. On the other hand, all the present indications are that their military leaders, having failed to make the attempt a year ago, are being restrained by other forces within Japan and in the general world situation, and time is unquestionably with China in this matter. From the institutional standpoint therefore our problem, at least in the immediate future, will not be one of external interference or danger, but rather of internal relationships. While armed invasion or assertion by military force of administrative control are not probable, yet there is a constant and insidious infiltration of Japanese influence, often in the most insolent and objectionable forms, and each instance of this arouses student resentment. We shall try to introduce plans for closer faculty and student consultation and widen our conception of education to include realistic and pertinent disciplines for such a time of approaching crisis as the one in which we are living.

3 5 8 5 5 2 3

0 105

As to the larger aspects of the Japanese menace the situation is essentially as described in my communication of early June. Since the military leaders have not seized this region by force as they could easily have done there must be other factors restraining them. One of these is undoubtedly the conflicting political views within their country and the precarious economic balance. Another more recent development is the possibility of closer understanding between Great Britain and Soviet Russia which is giving them no slight concern. But even more than any of these perhaps is the to them disconcerting evidence of a new political solidarity in China, as revealed especially by the recent outbreak in the South. So far from being "just one more civil war" it is in reality a notable triumph for the Nanking Government which has been able to liquidate a corrupt clique in Kwangtung and will before long settle, by force if necessary, by patient negotiation if possible, the Kwangsi issue where a nobler type of leadership has had festering personal animosities against General Chiang Kai-shek and other less unworthy sources of misunderstanding. For these and other reasons, the Japanese afe attempting to gain their objectives by other than crass military methods. Meanwhile the Chinese resentment is crystallizing and will sooner or later lead to some form of effective resistance unless wiser counsels prevail. This means in effect that Japan must cease to think of China merely as a source of raw materials, or a market, or terrain to be controlled for strategical ends in the anticipated war with Russia, or the next stage in imperialistic conquest, and awake to realize that it is - or is rapidly becoming - a nation conscious of its right to maintain its own freedom of action and administrative and territorial integrity, and with a power of mass emotion and action which when once suf-

3 5 8
5 5 2 3
0 106

ficiently aroused may be able to defy all mechanized implements of modern warfare. One wonders how much of all this their rulers sense and whether the people of Japan would insist on a saner course if they were made aware of the Chinese attitude. With many of them it is not an issue between themselves and China at all but rather between themselves and western countries as to which should have the exclusive privilege of exploiting China. The test therefore is as to why any of us are in this country at all. In so far as we are endeavoring to aid the Chinese people in the titanic struggle in which they are engaged against all the natural and human obstacles we have a mission here - regardless of racial alignments - that is welcomed and wanted and are contributing to that better international order which must be brought into being if the fierce nationalisms of our time are to be prevented from destroying all the most precious values of our common heritage. In the exhilarating endeavor to do our utmost in one phase of this assistance to China, I am

Very sincerely yours,

Leighton Stuart

3 5 8 5 5 2 3

0 107

YENCHING

INDEXED

August 27, 1936

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of your letter of July 1st, discussing the financial affairs of Mr. and Mrs. Price.

If I understand the situation correctly, the Prices are provided for for the fiscal year 1936-37, and the balance we have been holding in his account will be sufficient to take care of his travel back to America next summer. The main question, therefore, seems to be that of their support from that point on. You suggest the possibility of his experimenting in financial work here in America. It would certainly appear that both Mr. and Mrs. Price have very fine qualifications for this type of work, and one would hope that they would be very successful in winning new friends and new support for Yenching. If, however, Mr. Price is to complete the work for his doctorate, he would probably need at least a year of uninterrupted attention given to that objective exclusively. Dr. Wee's experience this year has demonstrated the impracticability of combining the pursuit of a doctorate with any substantial amount of promotional work. Of course, there is always a possibility that some such combination might be worked out, but it would be unwise to build any ambitious plans on such a basis.

I am sure that all the Trustees are very desirous of keeping Mr. and Mrs. Price at the University, although they would like to see them provided for somewhere within the regular budget if that can possibly be arranged. We hope that the next few years will bring some substantial additions to our present sources of regular income, and perhaps somewhere in such additional income provision could be made for the Prices. I assume that this is a question which does not have to be answered immediately, but at least it seems to deserve pretty careful study both in Peiping and here in New York.

As you know, the reaction of the Trustees to the suggestion that they, as a body, contribute approximately $2500 per year for the support of the Prices, was not very enthusiastic. There seemed to be a number of reasons for this. From some quarters the fear was expressed that setting such a goal as this for the members of the Board of Trustees might result in more of loss than of gain from the standpoint of the Trustees' own personal contributions. The ability of the different members of the Board to make personal contributions varies so widely that it is difficult to carry through a specific project of this kind without encountering some awkward situations. A few members of the Board could not give their pro rata share of even such a modest sum as

$2500. Other members of the Board ought to give more than that total amount each year, and might have a tendency to feel that if they gave their pro rata share toward such a fund, they should not be asked to do anything more. (For instance, Mr. Lloyd sent in a contribution of $100 as his pro rata share of such a $2500 fund - even though we did not really carry the matter far enough to ask any of the Trustees to make such contributions - but when he was given an opportunity a little later to help out in a much more substantial way he indicated that he had already done his bit this year.) Also, some of the Trustees expressed reluctance to tie up any special contributions the Trustees might make too definitely with an individual member of the staff, no matter how highly the Trustees might regard him. While everyone is very fond of Harry and Betty Price, they were a little afraid that to single them out might create embarrassments both for the Prices and for other members of the staff. For these reasons, and others, this proposal to secure $2500 per year from the Trustees as a body did not make much progress, and has been held in abeyance. We would, however, be glad to bring it up again if you think that would be wise, or else we could take up this question of support for the Prices from some different angle.

As to the balance of $1,543.42 in the Harry Price salary account on our records, we will be glad to make that available for the field at any time and in any way you may need it. We could turn over at once any portion of the total not needed to pay the home-coming travel of the Prices. Or we could turn over the entire amount, with the understanding that the field would be responsible for getting them back to America at the close of their present term of service.

Your comments on the difficulties which sometimes occur in the working out of our graduated salary schedule at Yenching are particularly interesting, because we have been watching the developments of this experiment with a great deal of attention. We appreciate the fact that no system ever devised has been entirely free of difficulties and inequalities. One can immediately recognize the awkwardness in a situation where Harry Price, with a wife and family to support, is getting only about half as much as some of the higher ranking single American women on the staff who probably have no one immediately dependent upon them. There are many, of course, who would be inclined to prefer for the Western members of staff a system more nearly in line with the general theory of missionary salaries that the basis of payment is the amount each worker requires for his living expenses, rather than experience, degrees, and academic rank. Or, if some gradation is to be made, they would recommend that it be within much narrower limits, and that it make marital status one of the major determining factors. But we all recognize that in the situation at Yenching we should, so far as possible, build a salary scale which best fits the needs of the Chinese staff, and count on the University-supported Western staff to adjust themselves accordingly. Of course we might, in some individual cases, sidestep the problems involved by asking a mission board to accept a staff member as one of their missionaries and to pay him at their regular scale, with the Yenching trustees reimbursing the mission board for the full amount of their disbursements.

We are glad to learn that Dr. Luh has agreed to continue as Acting Chancellor for the coming year.

Cordially,

3 5 8 5 2 3
0 109

YENCHING

August 28, 1936

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

Let me acknowledge receipt of your letter of July 30th. You state that we may be receiving an inquiry from Mr. Jerome Davis of Yale Divinity School as to the possibility of his spending a year at Yenching. We have received a letter from Mr. Davis reading as follows:-

"A very tentative proposal has reached me from Yenching University which may be utterly out of the question from their side. In any case I feel, however, that it would be impossible for me to accept any offer to go to China even if it were offered me for the current academic year, (1936-37)."

We will be on the lookout for Dr. Leonard Hsu and his family, and certainly hope that they will be able to spend a little while in and around New York. I know that we could make very excellent use of them in connection with our Yenching and Princeton-Yenching promotional work if they have any available time at all. In any event we will try to arrange for them to meet with our groups of Trustees and intimate friends.

Very cordially yours,

BAG:MP

3 5 8 5 2 3

0 1 1 0

YENCHING
燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
" YENTA "

September 9, 1936

Ack 11/10/36

Dr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Dr. Garside:

K.A.Wee - I am writing regarding the present decision regarding Dr. K. A. Wee. His salary in silver is $295 per month. We have arranged to pay his wife $220, and after deducting his annuity, there would be approximately $20 U. S. per month for him. Will you credit him with this, beginning July 1, as for his personal expenditures. In the light of this arrangement it would seem that your office should settle with him for his ordinary expense account and such additional grant as would enable him to live in America without hardship.

ABCCC - I have gone over the promotional plans for the Associated Boards and have no comment regarding the procedure to be followed. I should, however, like to enter another caveat over what seems to me very slight progress toward the objective of a single board. For all practical purposes the material that has been coming to me would indicate that the colleges are going ahead "as is", and that the costliness of the whole promotional program and the lack of any relief are alike unchanged. Meanwhile each one is becoming more determined to carry on as it has been. Yenching has committed itself to a proposed consolidation and we here are ready to give our own Trustees a fair opportunity to lead in giving this a satisfactory test. If other colleges do not respond, then we shall be compelled to reassert our original attitude. I occasionally have queries from my associates here which indicate how strongly they feel on this matter. I hope you will remind our own Trustees of the conditions under which I accepted on behalf of the Yenching faculty the new proposal.

Mr. Cressy has just been up here and I have had long talks with him over the matter. Apart from local tendencies in Foochow and Nanking (which have at best slight significence for the larger issue) very little real progress is being made. He wants me to initiate a proposal that the union institutions combine on the proposed consolidated basis and leave the others to their own devices until each one is willing to be included on the same terms.

3 5 8 5 2 3

0 1 1 1

Visiting Professors - Your letter of June 23 quoting from the committee on Staff and Curriculum has long gone unanswered. In general, I can feel but slight interest in the proposal. Most of those who seek to come here look forward to an interesting or informing method of utilizing a year's leave of absence, and while this is not the slightest reflection on them, yet it rarely happens that they are able to fit into our needs. A new arrival from America takes some time to adjust his use of the language and his habits of thought to the attainments of Chinese students. The cost to the institution is really not much reduced by the conditions which most of them require, however generous they may feel they have been. Unless one of them is here for a full session, or in any case for a full semester, there is no easing up of our teaching load. Considerations of this sort and others equally obvious explain my attitude.

On the other hand, there are of course very outstanding men and women whose presence would be a stimulus both to faculty and students, and there are special circumstances when someone from the west can render a notable service. Drs. Corwin and Park are instances in our own experience of the former, and Miss Wood from Oregon, who is to be here soon, is an instance of the latter. It would seem to me preferable, however, in our own case, to wait until we seek the service of some individual or have a situation somewhat like the present one in Home Economics (which is bringing Miss Wood out), and then take up the concrete case, rather than appear to be in the field and seeking this form of help.

An unfortunate case in point is that of Miss Roberta Hodgson from the University of Georgia. She was allowed to come out here expecting to offer her services to one of our institutions, and except for an interview with Dr. Herman Liu of Shanghai, came straight here. We have no real need for courses she would be prepared to carry, and the impressions of others whom I had meet with her and of myself, were that we might have complications if she were invited to settle down among us. Here is an instance of a refined and capable woman with the best intentions who has come out here, to find to her chagrin that she is not wanted. I have advised her to go to certain other institutions, but she apparently is loathe to appear to be soliciting work, which is all the more repugnant to her because in all of her service she has only held four positions, for all of which she was sought. I mention this as illustrating the perfectly natural and even noble desires of qualified people in the west to render service in China which would seem to be needed, whereas changing conditions here, some of which it is hard to explain or even forecast, prevent the realization of such well-meant intentions. In any case, you will be safe in discouraging any applicants who have Yenching in mind, unless you have from us quite specific requests for help of this type.

Very sincerely yours,

Leighton Stuart

jls c

3 5 8
5 5 2 3
0 1 12

燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 9, 1936

Mr. B. M. Hedrick
150 Fifth Avenue
New York, N.Y.

My dear Mr. Hedrick:

Mr. Snyder - Mr. Sherwood sent Mr. Frederic Snyder to us and although he only had about two days in Peiping, he spent several hours with me, having lunch, seeing the grounds and going over matters in conversation. He seemed to be much interested and from his description of himself he ought to be able to render us no slight service directly and indirectly.

Mr. W. P. Dodge - You will receive a copy of a letter to Mr. W. P. Dodge which I think explains itself. Give me your advice as to how deeply we should be involved in these schemes of his. If he is really dependable, and his plans go well, there is the hope of quite a little benefit to ourselves. If Mei Lan-fang makes his trip to America next winter when I would also presumably be there, and if we know of this well in advance, there are many direct ways in which we can profit by his tour.

Very sincerely yours,

Leighton Stuart

jls c

3 5 8 5 5 2 3

0 1 13

C O P Y

September 14, 1936

Honorable Wang Shih Chieh
Minister of Education
Nanking

My dear Dr. Wang; -

Word has reached me through the public press of the very great honor bestowed upon me by the action of the Executive Yuan as approval later by the national government. The reports state that you and the Minister of Foreign Affairs graciously made this recommendation. I feel utterly unworthy of such notice and am only conscious of doing my small part in a task, the interest of which has been its own reward. None the less, since you and your associates in the government have so generously recognized my humble efforts, I am writing to express my heart-felt gratitude to you. When I am next in Nanking I shall hope to have the privilege of expressing my appreciation to you in person. May I add that this honor is enhanced in no slight measure by the realization that you have taken such an active personal interest in it.

Believe me,

Very sincerely yours,

3 5 8 5 5 2 3

0 1 14

C O P Y

September 14, 1936

Honorable Chang Ch'un
Minister of Foreign Affairs
Nanking

My dear General Chang:

Word has reached me through the public press of the very great honor bestowed upon me by the action of the Executive Yuan as approved later by the national government. The reports state that you and the Minister of Education graciously made this recommendation. I feel utterly unworthy of such notice and am only conscious of doing my small part in a task, the interest of which has been its own reward. None the less, since you and your associates in the government have so generously recognized my humble efforts, I am writing to express my heart-felt gratitude to you. When I am next in Nanking I shall hope to have the privilege of expressing my appreciation to you in person.

Believe me,

Very sincerely yours,

3 5 8 5 5 2 3

0 1 15

燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

September 16, 1936

CONFIDENTIAL

Mr. B. M. Hedrick
150 Fifth Avenue
New York, N.Y.

My dear Mr. Hedrick:

This letter will deal with the problem of our Princeton-Yenching College of Public Affairs, merely reaffirming what I have said to you before or has been dealt with in previous correspondence. Mr. Gunn and his colleague, Dr. Grant, have quite cordially agreed to the askings we made for the present budget, not only of this college, but of the Department of Education, and the College of Natural Sciences. Mr. Gunn is, however, quite temperamental, and I suppose the nature of his duties has led him to be critical and suspicious and to endeavor to secure information from disinterested sources, some of which are apt to be prejudiced. In addition to all this, he is quite aware that in the grants to us he is violating a rather fundamental principle of the Rockefeller Foundation, not to give more than fifty percent. In addition to all of these factors, he is worried over the Japanese menace in this region, and by changes in what we call the North China Council, consisting of four universities and the Mass Education Movement. Dr. Franklin Ho of Nankai is perhaps the Chinese in the whole group upon whom he has been relying most for leadership, and Dr. Ho has just accepted an important position in the central government. This has been very disturbing to Mr. Gunn. He has also become quite disillusioned as to Dr. James Yen's administrative capacity. I mention these as instances of what may happen to weaken his enthusiasm. As you may recall, he has an authorization from the Rockefeller Foundation covering three years, of which this is the second. He told me that he wanted us to make the best possible showing this present year in order that during the coming one he could make an appeal to the R F on a five-year basis. This, I dare to hope, represents his calmer thinking, although I have evidence of his dissatisfaction and fears through his conversations with other people. In any case, the situation is rather precarious. If the R F grants should be withdrawn, the units concerned would be very greatly weakened, especially the Princeton one. This gives point, however, to the supreme importance of cultivating our Princeton constituency and increasing materially the present income. Sidney Gamble and others are of course well aware of this, and I understand that the R F is prodding the New York headquarters

3 5 8
5 5 2 3
0 1 16

on the unequal share that it is now carrying. On the whole, I am inclined to put this above all other features of our need. If Princeton or other American support can be built up, at least toward the point of fifty-fifty sharing with the R F we will be in a much better position to repeat our requests for next year.

With this in view, could not President Dodd be approached with the suggestion that he make a trip out here? He might combine this with a summer vacation, in which case we would see that he had enough insight into what we are doing to quicken his interest. Or if he came during the session, he would see our work in progress, and it would mean a great deal to us to have him meet with teachers and students in various ways that could be arranged. In recent years there has been a strong trend towards natural science, definitely encouraged by the government and popularized by other influences. Meanwhile a growing realization of the fundamental importance of social, and especially of rural reconstruction, is gaining, and if we can continue our present program, we will be prepared to lead in the new emphasis when it comes, as we have, as a matter of fact, already been doing from the beginning. We shall see that you are supplied with fresh and full information about this Princeton unit as soon as the dust settles after these hectic days of opening.

Despite my anxieties as hinted in my last letter to the Trustees, we have our full enrollment. This is, however, chiefly because a large number of old students, who had intended to transfer, are staying on here; and because of the very strict entrance requirements, the new students are decidedly fewer than last year. We shall, therefore have to plan early for suitable adjustments a year hence, but this at least is something that need not worry you.

In the cable I am sending I had intended to put the improved political outlook more strongly, but the unfortunate incidents leading to the killing of a Japanese in west and south China have precipitated another crisis which may force the Japanese to resume their earlier and more aggressive policy. Apart from this, there are indications that this had been, or was at least in the process of being, abandoned.

Very sincerely yours,

J. Leighton Stuart

jls c

3 5 8
5 5 2 3
0 1 1 7

燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

September 16, 1936

TELEGRAPH ADDRESS
"YENTA"

CONFIDENTIAL

Mr. B. M. Hedrick
150 Fifth Avenue
New York, N.Y.

My dear Mr. Hedrick:

I wrote you recently regarding the proposal from Mr. Dodge of our Advisory Council that he act as producer for Mr. Mei Lan-fang. Since then, Mr. Mei and one of the leading Chinese bankers who has been a sort of patron or adviser of his for many years, have both visited me, together with one or two other Chinese friends of his. The importance of his having the very best professional facilities is of far more interest to me than any percentage that Yenching might get out of the contract. First of all, my personal honor is involved, because he is looking to me to give him disinterested and reliable advice. Furthermore, his success and confidence in the management of his affairs is of so great concern to not a few prominent Chinese that any slightest question of ill-considered selection of a producer would react very unfavorably out here. This is aggravated by the financial loss incurred last time through extravagance and careless management through the Chinese appointed to take charge of his affairs. I had advised them that he put himself completely in the care of some American producer with experience and integrity and he wanted to follow this advice, but was over-ruled by the Chinese bankers who financed his trip. All the more, therefore, does he look to me this time and is it incumbent upon me to deal wisely and faithfully with the problem. The two men to whom letters are enclosed are qualified to deal with the technical issues and are interested in China and in Yenching. There may be others who will occur either to them or to you. Mrs. Slade has one good friend whom she took me to see before, but because of age and failing health, he may not be accessible. If, on other grounds, Mr. Dodge should be recommended by qualified people, there will have to be alterations in the general scheme he has outlined. These are more or less foreshadowed in my letter to him and perhaps somewhat more specifically in others he will have received from Shanghai. In general, my position is that if we can be of help in making his trip as successful as it ought to be, the indirect benefits to Yenching, and possibly some direct ones, are of far more consequence than any promises based on a particular contractual arrangement.

Very sincerely yours,

J. Leighton Stuart

jls c

3 5 8
5 5 2 3
0 1 18

WAICHIAOPU

(Ministry of Foreign Affairs)

The Republic of China

Nanking

Sept. 17, 1936

Dr. J. Leighton Stuart
Office of the President
Yenching University
Peiping

My dear Dr. Stuart:

I am in receipt of your letter dated September 14th, The distinction that the National Government just conferred upon you is indeed an unusual honor. However, it can not be regarded as an adequate reward for the invaluable service you have been rendering to China. We agree with you, as pointed out in your very modest letter, that the interest you derive from your work has been its own reward. The National Government, in issuing this decree, expressed the deep appreciation of all those who know you for the great things you have accomplished. I feel very proud and happy to have been instrumental in this matter in conjunction with the Minister of Education.

It will be a great pleasure to me to meet you, when you come to Nanking.

I am,

Very sincerely yours,

(Signed) Chang Chun

3 5 8 5 2 3

0119

C O P Y

MINISTRY OF EDUCATION

Office of the Minister — Nanking, China

September 23, 1936

Dr. J. L. Stuart
Yenching University
Peiping

My dear Dr. Stuart:

I received with much pleasure your letter of September 14, referring to the recent action of the Government in recognizing officially your eminent service to education in China, and was deeply touched by the sentiments you expressed. I consider it a real honor to be associated in articulating public appreciation and to witness the growth and fruits of your work pursued with such modesty and devotion. May the remaining long years bring you many a happy return.

I shall be delighted to see you again, when you come to Nanking on your next visit.

With kindest regards.

Yours sincerely,

(Signed) Shih-chieh Wang

3 5 8 5 2 3

0 120

燕京大學
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

September 24, 1936

TELEGRAPH ADDRESS
"YENTA"

Miss Elvena Van Sciver
150 Fifth Avenue
New York, N.Y.

My dear Miss Van Sciver:

Will you arrange to have two lions sent to Mrs. John H. Palmer, Ruskin Apartment, Ruskin Avenue, Pittsburgh, Pa. She is a sister of Mrs. ~~Galler~~ Galler, formerly Mrs. Cobb of Rochester, N.Y. Mrs. ~~Galler~~ is out here now visiting her son and his wife you are with the American Embassy. She has visited the campus with her daughter-in-law and seems quite pleased with all that she has seen. She has been a contributor in a small way (as she herself puts it) and wishes to continue to be. Her sister is not at present able to make any contributio ns, but admired these lions greatly and seemed to want Mrs. Galler to get them while in China in preference to almost anything else that might be secured. Mrs. Galler herself has promised to speak to the Nixons and other friends of hers in Rochester about the University, and she should be kept in mind in further cultivation in that city.

We are sending a hundred copies of a little reprint by Hubert Liang which ought to be useful among those people who are interested in the Chinese-Japanese issues. If more copies should be wanted, cable the number desired, and by using the single word Liang we will understand what is meant.

Miss Rose Quong is a professional entertainer of Chinese birth who recently visited us on her first visit to the country. She could doubtless be brought into some form of testimony if she ever happened to be in places where we were conducting promotional efforts. In any case, she will appreciate being communicated with.

Will you kindly trace the receipt which is somewhere on file in our office for scrolls and other material taken to America by the old tutor of Mei Lan-fang, and afterwards put on exhibit in the Library of Congress at Washington. The receipt is number 454, and this should be sent to Mr. Linn R. B.anchard, Chief, Division of Accessions, Library of Congress.

Very sincerely yours,

Leighton Stuart

jls c

0121

YENCHING

燕京大學

YENCHING UNIVERSITY

PEIPING, CHINA.

OFFICE OF THE PRESIDENT

September 24, 1936

TELEGRAPH ADDRESS
"YENTA"

INDEXED

Wk 12/22

Dr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Dr. Garside:

// The question has come up here of the evaluation of American as against European degrees. The case now under consideration is that of Mr. Subilia who has a Licence ès-lettres. Is there any committee of the Association of American Colleges and Universities, or some other body which has made a study of these and could give us the results? Dr. Duggan might have advice on the matter.// This is not urgent, but it would be a help in future questions if we had some such guide.

I wrote you some time since regarding the possibility of loaning Harry Price $100.00. I have not yet had your reply, but I wonder if the Trustees would not be willing to allow him this as a special grant, rather than a loan. He and his wife have suffered more seriously than any other foreigners from the application of our new single standard scale, and in spite of all their best efforts they are not able to get along, and while they say nothing about it, I know that it is a matter of no little anxiety to them. I shall take the responsibility for such treatment creating no misunderstandings among the Chinese. If approved, it would, however, simplify things if such actions were cleared through me. Chinese teachers have many ways of supplementing their incomes which are not open to this couple, and the spirit of our whole treatment of teachers would be uninjured by this course. I hope, if or when, they return to Yenching after leaving us next summer, I shall have found some permanent solution.

Or could it be authorized up to $200.00 at my discretion?

Very sincerely yours,

J. Leighton Stuart

jls c

3588

5523

0122

ARCHIVES
UNIVERSITY
OCT 19 1935
JOINT OFFICE

0123

3588553

September 29, 1936

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

Mr. Hedrick has asked me to acknowledge for him, your letter of August 24th, and to say that we will follow up carefully through Mrs. George Bassett Roberts, her suggestion of interesting Miss Kate Buckingham, of Chicago. Dr. Young is in the city for a few days, and we will try to have him see either Mr. Roberts or Mrs. Roberts and find out what can be done to cultivate Miss Buckingham.

I have sent Mrs. Roberts some literature about Yenching, and have also marked all records here so no further actual solicitation calls will be made on them.

The letter addressed to the Trustees was received, and sent to the Board, together with a copy of the picture which you sent along with it. We are also using a few copies of your letter to the Trustees in special cases, where we think there is great interest in the work of the University.

We sent copies of Dr. Porter's account of your birthday celebration to the list you sent me, and to a great many of your friends in this country, and have received some very warm letters of appreciation. Dr. Corwin seemed especially glad to get it, and wrote Mr. Barber that "Mrs. Corwin and I haven't got greater enjoyment from reading anything in a long time than from Professor Porter's adequate chronicle of a delightful event."

Sincerely yours,

Elvena Van Soiver

September 29, 1936

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

Dr. Young will take up to Mrs. William H. Moore as soon as she returns to New York City, the painting and the two brocades you left to be presented to her. He tells me, however, that she knows the history, etc. of everything she has in her collection, and he is sure she would like to know as much as possible about the painting and the brocades. In your letter to her while you were here, you included a paragraph as follows:

> "One of the former students of Yenching University who comes from a long line of Manchu dukes left somewhat impoverished after the revolution, has given me certain art treasures which he would like to have me dispose of in this country for the benefit of a certain much-needed project in the University. One of those is a painting by the daughter of Chiu Shih Chou. There are also two pieces of gold brocade on red cloth which were a present to the family by the Empress Dowager when he was taken to pay his respects to her as a little boy. His thought was that someone interested in Chinese art and in Yenching might purchase these not merely because of their intrinsic value and historical associations, but also for a contribution to Yenching."

Can you send us a detailed history of the articles, which Dr. Young could take up to her during the winter, this really giving him another opportunity to call on her after he takes the things up to her in the near future. She has been out of the city most of the time since you left here, so there has been no way of presenting her with the brocades and the painting up to the present time.

Sincerely yours,

Elvena Van Sciver

3 5 8 5 2 3

0 125

September 29, 1936

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

Acknowledging your letter of August 21st, addressed to me, let me, first of all, assure you that I am not working quite at the rate I did last winter, probably largely due to the fact that I am now much more familiar with the work in the Yenching Office and can handle it in less time. Instead of adding to my work while you were here, I feel that I learned so much from working with you that it has made my work much more interesting since then. Miss Wyckoff left us a few weeks ago, and I now have Miss Florence Groh as my assistant.

Mr. Rex Wheeler is just now sitting at the desk you occupied while you were here, and he sends you his greetings. He and President Chen are doing some work in this country, with the Associated Boards workers, and since we are so short of office space, Yenching has extended its hospitality to Nanking, so far as office space is concerned.

It is very helpful to have your comments upon the visitors to Yenching and we are planning to make the best possible use of this information.

Leonard Hsü spent four days in New York recently, and made a very fine address before a group of the Princeton-Yenching Trustees and a few of the Yenching Board and one or two very interested Princeton alumni. I had to get the group together very hurriedly, so was not able to have many out, but they all thought his talk was most enlightening.

If you need the name for future use, "Mr. and Mrs. Charles J. Rhoads, Clyde Road and Ithan Avenue, Bryn Mawr, Pa." is the way a letter may be addressed. I sent on to them, your letter of some weeks ago.

Unfortunately, Mr. Gribbell died before any one could see him. Mr. Pfeiffer had not been able to make the trip to Philadelphia, and Mr. Hedrick was unable to see him during a trip he made to Maine early in the summer.

I am enclosing copies of correspondence with Mr. Behrend,

3 5 8 5 2 3
0 126

of Erie, Pennsylvania. He has never contributed to Yenching or any of the other colleges in China, but has been on the Yenching mailing lists since 1932. He is said to be very wealthy, a naturalized citizen who did much war work in America, during the World War.

Sincerely yours,

Elvena Van Sciver

Encl.

3 5 8 5 5 2 3

0127